Goal Area: Global Learning / Academ	nics			Year 2 2023-2	2024								
Goal 1: To continue using a differenti		ch in all	academi										
Objectives:													
Increase staff capacity for the use	of instruct	tional pr	actices th	hat address the	e needs of a	II learners	through the	provision of mean	ningful professional	development			
2. Expand the use of data analysis an							oug tile	providen or mea.	g.u. protessiona	descripment			
3. Improve academic outcomes for a							eccment con	roc					
Continue to review and revise and			_										
5. Encourage opportunities to increase	-							stanuarus					
5. Encourage opportunities to increas	ie studeni	l sen-coi	liiuerice,	Timist for know	Mieuge, and	I seli-worti			Human and				
Strategic Plan Action Items									Human and Fiscal	Outcomes as Indicators of			
Year 2 2023-2024	Explore	Dlan	Croato	Implement	Monitor	Analyzo	Evaluato	Lead on Task		Success	Current Status		
1.1.A Instructional Professional	LAPIOTE	Fiaii	Create	Implement	Wioiiitoi	Allalyze	Lvaiuate	Leau Oli Task	Resources	Juccess	Current Status		
Development & Program -													
Mathematics													
Wathematics											Ongoing - As of		
											February 2024		
											Training sessions with		
											Nancy Shultz will		
											continue into late		
											spring. Additionally,		
											Great Minds will		
											provide final Eureka		
1.1.A.1 Continue to provide the										1. Walkthrough Data	Math(2) training		
professional development to									Elementary &	2. Staff attendance data from	throughout the month		
enhance implementation of best									Secondary	Conquer Math sessions in Gr. K, 2,	of March as well as		
practice pedegogy and delivery of								Director of	School	5 yr 1 and 3, 4 in yr 2	providing school-		
instruction in the area of								Education, K-5		3. Observations for Year 2	based coaching		
Mathematics K-5					Х			Principals	Fund (ESSER)	Implementers	session to all schools.		
									Elementary &		Ongoing - As of		
									Secondary		February 2024		
								Director of	School		program is being fully		
1.1.A.1a Adopt and implement								Education, K-5		Walkthrough data including	implemented in		
Eureka Math Squared K-5				X				Principals	Fund (ESSER)	"look fors" during instruction	grades K-5.		
								·					
											Ongoing - As of		
											February 2024		
1 1 A 1b local contact Deads									Fl	4 Mallabarrah data in direk	program is being fully		
1.1.A.1b Implement iReady diagnostic assessments and My Path,									Elementary & Secondary	Walkthrough data including     "look fors" during instruction	implemented in elementaty and		
to support the design of targeted								Director of	School	2. iReady data reports and My	middle school. Data		
instruction and support in								Education, K-5		Path instructional	comparison		
Mathematics				×				Principals	Fund (ESSER)	recommendations	underway.		
The circulates				,				Timelpais	Tuna (ESSEN)	Teconimendations	uuci iruy.		
											Oi ( (		
											Ongoing - As of		
											February 2024		
											Training sessions with		
						1					Nancy Shultz will		
											continue into late		
						1					spring. Additionally, Dr. Belser, STEM		
						1					Supervisor, has		
											planned work sessions		
						1					to create articulation		
						1					among our middle		
1.1.A.2 Provide professional						1			Elementary &		school and hs teachers		
development to enhance								Director of	Secondary		to solidify training and		
implementation of best practice								Education 6-12	Secondary	Walkthrough Data	review text materials		
pedegogy and delivery of instruction						1		Principals, STEM		Staff attendance data from	aimed at supporting		
in the area of Mathematics 6-12				X				Supervisor		Conquer Math sessions	this work.		
area or madicinates o 12						1	1	J Supervisor	( ( ) )				

									1		
1.1.B Instructional Professional Development & Program - ELA											
1.1.B.1 District Literacy Committee Plans for the provision of professional development to enhance implementation of best practice pedegogy and delivery of instruction in the area of Language Arts (Reading and Writing) K-5	x				Director of Education, K-5 Principals Director of Education, K-5	Local and ESSER Grant funds for the providsion of professional development Local funds	Student independent reading (Fountas & Pinnell Benchmark Reading Assessmennt) data     Writing rubric improvement      Meeting minutes from District	Ongoing - As of February 2024 Committee meeting on 2/20 PD Day to review additional programs and plan for next steps which may include a targeted pilot and district visits. Ongoing - As of			
1.1.B.2 Evaluate and select new materials for Language Arts K-5				X	Principals, District Literacy Committee	Possible Stabalization Aid funds	Literacy Committee meetings  2. New ELA program selected and approved for purchase	February 2024 February 20th PD Day Committee Meeting			
1.1.B.2a Implement iReady diagnostic assessments and My Path, to support the design of targeted instruction and support in Language Arts		X			Director of Education, K-5 Principals	Elementary & Secondary School Emergency Relief Fund (ESSER)	Walkthrough data including     "look fors" during instruction     Z. iReady data reports and My     Path instructional     recommendations	Ongoing - As of February 2024 program is being fully implemented in elementaty and middle school. Data comparison underway.			
1.2.A Data to Inform Instruction											
1.2.A.1 Conitiue to utilize student performance data to identify areas in need of growth, and develop standards-based individual action plans for students		x			Director of Education, Principals	Local and ESSER Grant funds for the provision of professional development	Walkthrough data     Teacher created action plans     Inceased achievement on targeted standards     Records of data meetings to inform instruction	Ongoing - As of February 2024 iReady Data reflecting results from the district 2nd Diagnostic will be discussed in depth with representatives from Curriculum Associates during the 2/20 PD Day. The results of the diagnostic have already been communicated to families. Following the 2/20 PD day, updates to student individual learning path will take place.			
1.2.A.2 Analyze diagnostic and formative assessment data and hold data meetings with grade level teams			x		Director of Education, Principals	Student data reports	Meeting schedules     Data-based decisions influencing lesson plans     Improved student progress after delivery of targeted instruction	Ongoing - As of February 2024 iReady Data reflecting results from the district 2nd Diagnostic will be discussed in depth with representatives from Curriculum Associates during the 2/20 PD Day. The results of the diagnostic have already been communicated to families. Following the 2/20 PD day, updates to student individual learning path will take place.			

4 2 2 10 20											
1.2.B I&RS					Data stars!			Oursins As of			
1.2.B.1 Improve Intrvention and					Principal.			Ongoing - As of			
Referral Services (I&RS) and develop					Assistant		l	February 2024			
capacity to deliver Tier 1 instruction					Principal,			Monitoring			
that meets the needs of all students					Guidance	Training	Academics, Behavior and	standardized I&RS			
6-8		X			Department	Resources	Attendance	procedures.			
					Principal.						
					Assistant			Ongoing - As of			
1.2.B.2 Increase staff capacity to					Principal,		1. Improved Student Outcomes in	February 2024			
focus on the delivery of targeted					Guidance	Training	Academics, Behabior and	Implementation of PD			
intervention strategies 6-8		X			Department	Resources	Attendance	is ongoing.			
1.3.A Assessment Scores											
1.3.A Assessment scores											
								Ongoing - As of			
								February 2024			
					Principal,			Data comparison			
					Assistant			NJSLA Spring 2023			
					Principal,		1. Improved scores in NJSLA in	with Fall diagnostic			
					STEM	Online resources,	Mathematics	data. iReady Fall			
								Diagnostic with			
4.2.4.4 (					Supervisor,	technology					
1.3.A.1 Increase standardized			.,		Supervisor of	hardware &	3. Improved outcomes for LinkIt!	Winter Diagnostic			
assessment scores on the NJSLA			Х		Humanities	software	Assessments in ELA & Math	progress monitoring.			
								L			
								Ongoing As of			
								February 2024			
								Ongoing review of			
								performance data.			
								Targeted professional			
								development ensuring			
								that staff members			
								know how to analyze			
								data. Faculty,			
								department, and			
								grade-level teams are			
					Director of			working to review			
					Education,			data and support			
					Director of			identified areas in			
1.3.A.2 Increase standardized test					Special Services,	Professional		need of growth.			
scores including but not limited to					Principals,	Development		LinkIt! Navigator			
NJGPA, AP, and college board					Asst. Principals,	and Department		reports will support			
assessments such as SAT or ACT			Х		Supervisors	Meetings	1. Improved assessment scores	this work.			
1.3.B Academic Improvements							F				
1.5.5 Academic improvements											
								Ongoing - As of			
								February 2024			
								Collaboration			
								between K-5			
								counselors and 6-8			
								counselors planned			
								for March PD session			
								for this topic. STEM			
								and ELA supervisors			
								are collaborating with			
								the Director of			
								Education to ensure			
					Director of			uniformity in regard to			
1.3.B.1 Continue to improve the					Education,	Professional		student course			
transition of students from 5th to							1 Foodback data from students	placements from			
	1		Х		Principals, Counselors	Development Days	1, Feedback data from students, staff and parents	grade 5 into grade 6.			
6th grade											

1.3.B.2a Investigate the value of our current assessment practices and explore other methodologies such as common assessments within departments 6-12  1.3.B.3 Conduct interview process and hire a Supervisor of STEM 6-12	X	x				Director of Education, Director of Special Services, Principals, Asst. Principals, Supervisors Superintendent Director of Education	Professional Development Days, Department Meetings  Budget HR process	Discussion at administrative council and department meetings     Data collection regarding current practices     Hiring process including multistep screening and interviewing of applicants	Ongoing - As of February 2024 6-8 Staff are working to partition the exisiting final exam into quarterly components. This work will be completed on 2/20.  Complete October 2023		
1.4.A Academic Rigor						Luddation	TIIV process		2023		
1.4.A.1 Analyze current WMHS course offerings for appropriate level of rigor and alignment to the NJSLS					x	Director of Education, Supervisors	Department meetings, Professional Development Days	Meeting Agendas & Minutes	Ongoing - As of February 2024 HS Program of Studies has been updated to reflect school and department goals. New and updated course offerings have been and will continue to be discussed with the Education Committee.		
1.4.A.1a Reconvene Academic Success Committee and review data related to school ranking 9-12		х				Superintendent HS Principal	Committee meetings	Committee meeting agendas     Analysis and action plan	Ongoing - As of February 2024 September 22, 2023 October 9, 2023 November 6 & 15, 2023 February 8 & 20, 2023		
1.4.A.2 Analyze student achievement outcomes for students in the advanced track for mathematics and recommend next steps for the program				X		Director of Education, Principal	Department meetings, Professional Development Days	Meeting Agendas & Minutes	Ongoing - As of February 2024 Adjustments are being made to every math track available at the middle school level to reflect a greater emphasis on pre- requisite learning.		
1.4.A.3a Continue to provide professional development to teachers of Mathematics to ensure consistency of Algebra 1 & Geometry instruction across schools  1.5.A Self-Exploration and			Х			Director of Education	Deparment meetings, PD sessions	1. PD schedule for Mathematics Professional Development 2. Walkthrough data including "look fors" during instruction 3. Observation and Evaluation	Ongoing - As of February 2024 Conquer math training, as well as approved workshops through NCTM and NJCTM are scheduled		

		1								1	1		
1.5.A.1 Explore opportunities to maximize teacher/student collaboration and consultation  1.5.A.2 Implement, expand and evaluate student to student		X						Director of Education, Principals	Department meetings, PD sessions Department meetings, PD	Meeting agendas     Teacher lesson plans	Ongoing - As of February 2024 Staff members are working together at the 2/20 PD Day to implement data chats into classroom practice. Ongoing - As of February 2024		
collaboration within the classroom,								Education,	sessions	2. Observation and Evaluation	Data gathering		
school, district and beyond					Х			Principals	Lesson plans	data	ongoing		
1.5.A.3 Provide opportunities for students to exercise metacognition and Intrinsic motivation in order to discover more about themselves as learners		X						Director of Education, Principals	Department meetings, PD sessions	Meeting agendas     PD agendas	Ongoing - As of February 2024 Staff members are working together at the 2/20 PD Day to implement data chats into classroom practice.		
1.5.A.4 Continue to provide opportunities for students to engage in mentoring activities					x			Director of Education, Principals	Schedules, Community outreach	Activity calendars     Student attendance data	Ongoing - As of February 2024 Heroes and Cool Kids continues to be implemented as well as a new program aimed at bringing younger students into the mentoring role. Discussions are in place to consider increasing students' role in community service, with mentoring being a potential focus.		
1.5.A.5 Explore opportunities for students to become engaged in their community	x			Ver. 2 2022 2	024			Director of Education, Principals	Community outreach	Staff and Department meeting agendas	Ongoing - As of February 2024 Research taking place to investigate community service opportunities. Student Government Day planning Community service activities		
Goal Area: Hometown Pride				Year 2 2023-2									
Goal 2: To increase a sense of pride a	nd unity a	cross all	schools	in the district.									
Objectives:													
1. Develop consistent branding across	s all schoo	ols											
2. Upgrade technology to create grea			townshir	events using	a variety of	technology	apps and to	ols.					
3. Empower individuals to impact the					-								
4. Increase student interaction with a		-				nity / world	orce						
Continue the process for recognition					to commu	iity / worki	orce.						
					NA-rit-	Amaliin	Fuelcata	Lood or Tool	Human and	Outcomes of traffications (	Command Status		
Strategic Plan Action Items	Explore	Pian	create	Implement	ivionitor	Analyze	Evaluate	Lead on Task	Human and	Outcomes as Indicators of	Current Status		
2.1.A District Branding													

2.1.A.1a Create branding strategy for the District in preparation for future work			х	Superintendent Directors, Supervisors, Principals	Administrative Council Superintendent's Roundtable	Attendance at workshops and research best practices     District Colors across all schools and in all communications     District branding and communication plan     District quarterly newsletter	-District Newsletter Issue 1 - November 2023 -District Newsletter Issue 2 February 2024 -Additional issues April 2024, June 2024 -Identify Resources: (Communications E-Kit for Superintendents NSPR, School Branding Guide, Constant Contact, etc) -Branding Plan Winter- Spring 2024		
2.2.A Technology									
2.2.A.1 Implement purposeful use of social media and the integration of technology		х		Superintendent Directors Supervisor of Technology	Administrative Council	1. Formalized plan	Plan coming Winter- Spring 2024		
2.2.A.2a Continue to upgrade the Distirct website		X		Superintendent Directors Supervisor of Technology	Funding for upgrades	1. New website and redesign	Ongoing - As of February 2024 -Superintendent Search Webpage		
2.5.A District of Character									
2.5.A.1 Implement and monitor status as a District of Character		X		Director of Education Principals Supervisor of Guidance	District Character Committee,	District schools who are up for re-certification start the process	Ongoing - Marshall Hill and WMHS earn NJ School of Character status January 2024		
2.5.A.2 Implement and monitor each schools status as a School of Character		x		Director of Education Principals Supervisor of Guidance	School-based Character Committees	1. District schools who are up for re-certification start the process	Ongoing - As of February 2024 The High School and the Marshall Hill school have received recognition as state schools of character for the 2024-2027 school years. As expiration dates approach, school character committees will reapply.		
2.5.A.3 Continue to implement Digital Citizenship Night		x		Director of Education Principals	Educational Technology Committee, Manage Title IV	Documented date and attendance to Digital Citzenship Night	Ongoing - As of February 2024 Tentatively planned for 3/21		

2.5.A.4 Continue to engage in Community Service projects			х				Director of Education Principals Supervisors	Principals	initiatives such as food drives,	Ongoing - As of February 2024 All district honor societies require community service hours for the groups' participants. Activities vary from community support, helping out at the Highlands Family Success Center, or offering peer tutoring.	1	
Goal Area: Facilities & Operations			Year 2 2023-2									
Goal 3: To maintain and update distr	ict facilitie	s, foster	ing a safe and secure le	arning envi	ronment ir	and out of t	he classroom.					
Objectives:	for sebs = '	   a a a! a - :										
<ol> <li>Provide multi-level / use turf field</li> <li>Upgrade and maintain district tech</li> </ol>												
Opgrade and maintain district tech     Provide modern, safe, secure and												
4. Continue investigating modernizat												
Strategic Plan Action Items			Create Implement	Monitor	Analyze	Evaluate	Lead on Task	Human and	Outcomes as Indicators of	Current Status		
3.1.A Turf Field					, ,							
3.1.A.1a Evaluate the feasibility of installing an artificial turf field to be used by the schools and the community.						x	Superintendent, School Business Administrator Supervisor of Buildings & Grounds Township Council Rep	Consultation with experts Funding source	Decision regarding feasibility & funding     Award of contract to conduct the feasibility study     Completed feasibility study	Ongoing - As of February 2024 , Township exploring funding sources, including grant opportunities for the lighting at an updated field.		
3.1.A.2 Plan for the implementation of installation of turf field.		x					Superintendent, School Business Administrator Supervisor of Buildings & Grounds Township Council Rep	Vendor list Funding source	Decision to move the project forward	Ongoing - As of February 2024, Funding sources being evaluated by both the Township and BOE.		
3.2.A Technology Upgrades												
3.2.A.1a Implement standardized technology requirements by grade level and subject			x				Supervisor of Technology Director of Education	Local budget Grant funding	Grade level technology requirements by subject     Purchased equipment to support the plan	Ongoing - As of February 2024 - January 2024 - draft plan discussed February 2024 - Plan presented to Technology Committee		
3.2.A.2a Maintain and monitor the District's 1-to-1 Chromebook program for all students in grades K- 12			х				Supervisor of Technology Director of Education Principals	Local Budget E-Rate funding	I. Inventory and upkeep of all Chromebooks     Plan for recycling and replacing Chromebooks	Ongoing - As of February 2024 December 2023 - Budget planning		
3.2.A.3a Maintain and monitor the District's instructional staff laptop program			x				Supervisor of Technology Director of Education Principals	Local Budget E-Rate funding	I. Inventory and upkeep of all staff laptops     Plan for recycling and replacing laptops	Ongoing - As of February 2024 Budget Planing - December 2023		

								•		
								Ongoing - As of		
								February 2024		
3.2.A.4a Maintain and monitor a					School Business			Budget Planing -		
sustainable annual budget for					Administrator	Local Budget,		December 2023,		
technology using local, grant and E-					Supervisor of	Grant funding,	Dedicated budget lines	working with E-Rate		
Rate funds			x		Technology	E-Rate funding	identified	consultant on bids.		
Rate fullus			^		recritiology	E-Nate fulluling	luentineu	consultant on bius.		
					Superintendent,			Ongoing - As of		
					School Business			February 2024		
					Administrator	Local Budget		/Report to be		
2.2.4.5.Carata 2.5a. Diataiat										
3.2.A.5 Create 3-5 year District					Supervisor of	Technology		prepared in Spring		
Technology Plan			Х		Technology	inventory	1. District Technology Plan	2024		
3.3.A HVAC Upgrades										
								Final stages being		
3.3.A.1 Install air conditioners and					School Business			completed by		
improved ventilation in large					Administrator	Local Budget,		Contractor, under		
common areas at Marshall Hill,					Supervisor of	Grant funding	Project status updates and	Supervision of the		
1										
Maple Road schools and at Macopin					Buildings &	Long Range	completion reports	New Supervisor of		
Middle School	-		X		Grounds	Facilities Plan	2. Completed installation	Buildings & Grounds		
					School Business					
2 2 A 2 Poplace reaften subsust					Administrator	Local Budget,		Ongoing - As of		
3.3.A.2 Replace rooftop exhaust										
units at WMHS, Macopin Middle					Supervisor of	Grant funding	1	February 2024,		
School and various elementary					Buildings &	Long Range	Project status updates and	Evaluating remaining		
schools			X		Grounds	Facilities Plan	completion reports	needs		
3.3.B Facilities Upgrades										
					School Business					
						Land Dudget				
					Administrator	Local Budget,				
3.3.B.1 Continue					Supervisor of	Grant funding		Replacements		
removal/abatement/replacement of					Buildings &	Long Range	Project status updates and	budgeted for FY24		
asbestos floor tiles			X		Grounds	Facilities Plan	completion reports	have been completed.		
								Ongoing - As of		
								February 2024,		
								Security Panel &		
					School Business			Lockset Upgrades		
					Administrator	Local Budget,		being completed,		
					Supervisor of	Grant funding		funding for other		
3.3.B.2 Evaluate needs for additional					Buildings &	Long Range	Project status updates and	projects being		
school security measures			X		Grounds	Facilities Plan	completion reports	investigated.		
								Ongoing - As of		
								February 2024 -		
					School Business			Reviewing field		
					Administrator	Local Budget,		maintenance &		
					Supervisor of	Grant funding		improvements with		
3.3.B.3 Continue to rehabilitate and					Buildings &	Long Range	Project status updates and	new Supervisor of		
renovate athletic facilities	-	$\vdash$	X		Grounds	Facilities Plan	completion reports	Buildings & Grounds.		
								Ongoing - As of		
								February 2024 -		
					School Business			Evaluating needs &		
					Administrator	Local Budget,		potential		
3.3.B.4 Continue to rehabilitate and					Supervisor of	Grant funding		improvements with		
renovate fine & performing arts					Buildings &	Long Range	Project status updates and	new Supervisor of		
facilities			x		Grounds	Facilities Plan	completion reports	Buildings & Grounds.		
			^		C. Surius	. demaces right	zzpicuon reporto	Ongoing - As of		
								February 2024		
						115				
						Local Budget,		Requested		
					School Business	Grant funding,		stabalization aid. Also		
3.3.B.5 Complete items on LRFP					Administrator	Stabalization Aid		included estimated		
(UGL window project, etc.) and					Supervisor of	funding,		project balance in		
explore alernate funding for these					Buildings &	Long Range		preliminary FY25		
projects.			x		Grounds	Facilities Plan	Status of prioritized projects	budget.		
			^		Grounds	. delities i idii	1. Status of prioritized projects	- ungett		
3.4.A Hillcrest Property										

								School Business					
								Administrator					
								Supervisor of			Contract awarded		
								Buildings &			November 2023 for		
3.4.A.2 Complete feasibility study of								Grounds	Joint Committee	1. Agreement to engage in RFP	feasibility study, work		
the Hillcrest property				×				Township/Board	meetings	process	ongoing		
то топости									go		88		
Goal Area: Well-being				Year 2 2023-2	.024								
Goal 4: To create a positive, inclusive	and conn	ected sc	hool env	ironment that	promotes I	ifelong heal	lth and well-	being.					
Objectives:													
1. Increase opportunities for extra-cu	urricular ac	ctivities	K-12 that	address stude	ent needs a	nd interests							
2. Foster individuality to create a cult													
3. Promote mental and physical well													
4. Strengthen peer-to-peer relationsl					audau ta bu	ild a mara a							
Strategic Plan Action Items				Implement				Lead on Task	Human and	Outcomes as Indicators of	Current Status		
4.1.A Co-curricular Activities	Explore	Pidii	Create	implement	IVIOIIILOI	Allalyze	Evaluate	Leau OII Task	numan anu	Outcomes as indicators of	Current Status		
4.1.A Co-curricular Activities													
											Ongoing - As of		
											February 2024		
											ESSER funding		
											continues to support		
											clubs and activities		
											aimed at supporting		
								Director of			students in an SEL		
								Special Services			capacity and		
4.1.A.1 Create opportunities for all								Supervisor of	Budget Standardized fee	1. Plan for clubs	encouraging		
schools to offer clubs that emphasize acceptance and incluciveness.			x					Guidance Principals	structure	Approval of club advisor(s)	confidence and a feeling of self-worth.		
acceptance and includiveness.			^					Fillicipals	Structure	2. Approvar of club advisor(s)	reening or sen-worth.		
											Ongoing - As of		
											February 2024		
											Macopin offers a wide		
											array of seasonal clubs		
											and acitivities that aim		
								MS Principal			to develop the whole		
								Supervisor of	Budget		child. Many of these		
4.1.A.2 Develop middle school								Physical		1. Plan for intramural program	offerings are also		
intramural athletics program.		X						Education/Health	structure	2. Approval of team coach(es)	based in atheltics.		
4.3.A Mental & Physical Wellness													
											Schedule interupted		
											by snow day on		
											1/16/2024 PD day. PD		
											to be integrated into		
											school meeting		
								Superintendent			schedule		
								Director of	Budget,		Second Step program		
4.3.A.1a Create opportunities to								Speicial Services	Professional	4 Wellers DD	in Grade 2 at all		
build and develop social and				x				Director of	Development	1. Wellness PD sessions scheduled	schools, and all grades		
emotional wellness for staff.				Α				Education	Committees	for February 2024	at Apshawa		
											Schedule interupted		
								Cuparintered			by		
								Superintendent Director of	Dudget		snow day on		
								Speicial Services	Budget, Professional		1/16/2024 PD day. PD to be integrated into		
4.3.A.2a Support professional								Director of	Development	Wellness PD sessions scheduled			
development opportunities for staff.					x			Education	Committees	for February 2024	schedule		
4.4.A Supportive School								20000001	201111111111111111111111111111111111111				
Supportive serious													

4.4.A.1 Foster programs and practices that support students who are dealing with peer conflict, family changes, social-emotional challenges, etc.					х			Director of Special Services Supervisor of Guidance Principals	Budget Standardized fee structure	Record of programs and participation	Ongoing - As of February 2024 Programs being monitored for participation			
4.4.A.2 Continue to create opportunities to host therapy animals in our schools			×					Director of Special Services Supervisor of Guidance Principals	Budget Standardized fee structure	List of activities and their locations	Ongoing - As of February 2024 Communication has begun with the Willow Stable in Warwick New York to potentially create a collaboration with our schools and our special education programs.			
4.4.A.3 Explore after school mental and physical wellness opportunities for students and staff (i.e. yoga, meditation, etc.)	х							Director of Special Services Supervisor of Guidance Principals		Meeting agendas     List of possible opportunities	Ongoing - As of February 2024 Events planned for spring faculty meeting, department time, and March Professional Development Day.			
Goal Area: Financial Stability				Year 2 2023-2	.024									
Goal 5: To achieve financial stability i	n light of	State aid	cuts un	der S2.										
Objectives:														
1. To stabilize District finances in an a	tempt to	recover a	and rebui	ild capacity to	support the	effective a	nd efficient o	perations						
2. To pursue and manage alternate fu	nding sour	ces												
3. To prioitize and reallocate funds in	response t	o S2												
Strategic Plan Action Items	Explore	Plan	Create	Implement	Monitor	Analyze	Evaluate	Lead on Task	Human and	Outcomes as Indicators of	Current Status			
5.1.A District Finances														
5.1.A.1 Limit spending in the current budget year				x				Superintendent School Business Administrator	Local Budget Grant funding	Messaging to administrators     and staff	2023-2024 Budget closed January 2024. Purchases requested on an individual basis			
5.1.A.2 Analyze enrollment and staffing with an eye on effeciency				х				Superintendent School Business Administrator	HR & Administrative Team	1. Enrollment and staffing reports	As of February 2024 Monthly analysis reports provided to the Administration, Board, and SRT			
5.2.A Alternative Funding														
5.2.A.1 Apply for stabalization aid				X				Superintendent School Business Administrator	State Aid figures	Application and award notification	Application submitted October 2023. Received notice on 2/16 that we received \$405,996.			
								Director of Education		Successfully submitted grants, reports, and reimbursement	Reporting submitted on time as of November 2023 On target to end grant and absorb funded activities by			

5.2.A.3 Manage entitlement grants	x		Superintendent School Business Administrator Director of Education Director of Special Services	Federal grant funds	Successfully submitted grants, reports, and reimbursement requests.	Application approved for FY 24 Grant activities on track		
5.2.A.4 Return completed Capital projects to their original funding sources	x		School Business Administrator Supervisor of Buildings & Grounds	Audit LRFP		Ongoing - As of February 2024 - Fully completed projects returned to funding sources. Will evaluate the status of ongoing		
5.3.A S2								
5.3.A.1 Conduct a needs assessment to identify efficiencies and reduce redundancies	x		Superintendent School Business Administrator Director of Education Director of Special Services		Successfully balanced and approved budget.     Successful Mid-Year Budget Review     Budget planning and preparation for FY25	Ongoing - As of February 2024 -Audit nearing completion -Successful Mid-Year budget Review held on Jan 18, 2024 -Budget planning sessions with all administrators complete as of Dec 7, 2023 -Budget analysis and planning for 2024-		